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# Next Generation Rural Development

Community broadband initiatives as a model for neo-endogenous development

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ESRS 2015, Aberdeen "Places of Possibility? Rural Societies in a Neoliberal World"

# Why community broadband initiatives?

- > Topical issue in academia and policy
- > Digital economy in rural areas
  - Broadband has become a necessity...
  - ...yet it is not available
- > Research questions:
  - How do communities try to overcome their 'broadband gap'?
  - Why do some initiatives succeed, while others don't?
    - Under what conditions do these initiatives succeed or fail?



Source: Metro, yesterday



### CLLD and NED

> Community-led local development as a response 'the rural penalty'

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Market: under these conditions, we won't do it

Government: we can't pay for it all

Communities: we have to do it ourselves

- > Neo-endogenous framework?
  - Interplay between local and external actors and networks
  - Values and solutions lie within the interplay between the endogenous and the exogenous

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# Method - Database of Dutch initiatives (1)

- > Building on project work for provinces
  - Focus group discussions
  - Network
  - Supplemented with internet searches

#### > Online call

- First overview published online (n=43)
- Announced on website, Facebook, Twitter, LinkedIn, newsletters
- Request for `snowballing'

The initiative should target rural areas



# Method - Database of Dutch initiatives (2)

- > Current status
  - 86 initiatives
  - 133 municipalities, all 12 provinces 'The dust has settled'
- > Profiles of the initiatives
- > Statements, document analysis, news archive
  - Location, scale and ambition
  - Technology
  - Key actors and their network relations
  - Arguments for the campaign
  - Organization
  - Current status and how they got there

# Eight-stage model of community broadband

- 1. Incentive
- 2. Introductory and learning
- 3. Demand inventory
- 4. Campaign
- 5. Demand bundling
- 6. Tender and contract
- 7. Building
- 8. Management and maintenance

**Business Case** 

Focus of discussion

19-08-2015 |

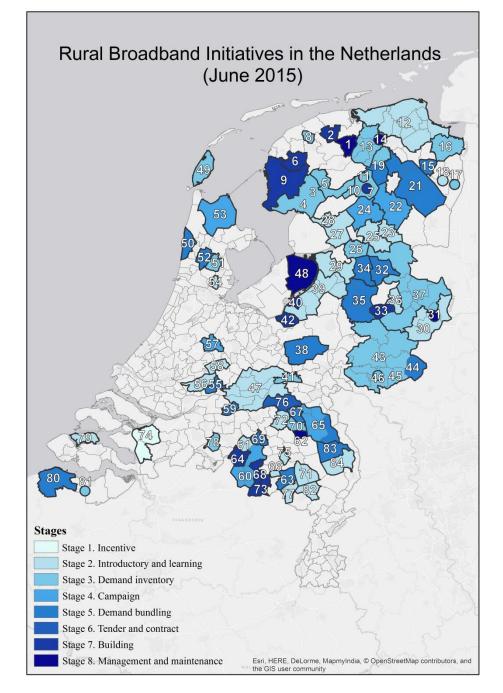
**Business Model** 

(Salemink and Strijker, 2015)



# Landscape of Dutch rural broadband

- > Diverse landscape
- > Blend of top-down and bottom-up
- > Blank spots?





# First glance

- 1. Incentive
- 2. Introductory and learning

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- 3. Demand inventory
- 4. Campaign
- 5. Demand bundling
- 6. Tender and contract
- 7. Building
- 8. Management and maintenance

**Bold** = **Decisive** stages

Business Case
Business Model



### Local and regional differences

> Role of local and regional cable companies

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- Government-owned companies
  - Utility?
- Other: National cable company strikes back!
- > Role of policies
  - No national policy
  - Spatial lottery
    - "Demanding policies"
- > Blend of top-down and bottom-up
  - Role of key drivers

### How to succeed?

- > Which 'work' the best?
- > Bottom-up
  - Slowly through stages 1 3
  - Local knowledge and network seems vital in stage 4 5
- > Top-down
  - Quickly through stages 1 3
  - Lacks local knowledge and network in stage 4 5
- > Success stories

**Interplay** between local community, local government, market and regulation

### Discussion

### Neo-endogenous elements

> Endogenous and exogenous need to work together

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- Know-how, power and local action
- > Exogenous resources and power seem vital
  - Telco's and governments hold the key to success
  - Government policies and business strategies
    - European and global decisions, local outcomes

# Concluding questions

> How much can bottom-up initiatives take?

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- > How much community-<u>led</u> local development do (local) governments really want?
  - In context of broadband, but also in general

### Questions or comments?

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Salemink, K. and Strijker, D. (2015) "Breedbandcoöperaties op het platteland: Leerscholen voor Next Generation Plattelandsontwikkeling". *Bestuurskunde*, 24 (2), 40-50

doi: 10.5553/Bk/092733872015024002004